



Ingredients of a Sustainable Company

2012 Sustainability Update



Mission Ingredion's sustainability program is designed to develop a better business and build a better world by incorporating and encouraging sustainable practices which benefit our people, planet and products, and promote prosperity in the communities in which we operate. Our six core values of Safety, Quality, Integrity, Respect, Excellence and Innovation lie at the heart of everything we do. Our Policies on Business Conduct and our sustainability program provide guiding principles for our employees. It is through our commitment to maintaining these high moral and ethical standards that we continue to build on our success and add value for our employees, customers, stakeholders and communities.



Chairman's Message

To Our Stakeholders As we publish our second annual Sustainability Update, I am pleased that our efforts and results in this area continue to improve. We remain committed to playing a positive role in the communities in which we operate and making a difference in people's lives.

Even with our name change to Ingredion, our core values and our commitment to our communities and customers remain intact.

2011 marked our first Sustainability Update, but that was merely the first public articulation of our efforts. The 2012 update demonstrates the progress we have made and the plans we have in place for further improvement.

In the pages that follow, you will find great examples of our focus on People, Planet, Products and the Prosperity of our stakeholders. We have found these four "P"s to be a good way to organize and focus our sustainability strategy.

You will see that our safety record has improved to world-class levels. You will also see our employees giving back to their local communities. And you will see innovation that helps drive our business even as it presents opportunities for a more sustainable future.

The question is often asked about the business value of sustainability. I believe unequivocally that doing the right things in our communities for all our stakeholders is very good business. Our company has a long, distinguished

history of responsibility even when it wasn't the easy or popular choice. It is that legacy that both galvanizes and informs our future plans.

In fact, a growing number of customers have opened a dialogue about sustainability and include it as part of their discussions with suppliers like Ingredion.

The notion that our business can benefit even as our stakeholders do is often called "shared value" and is something we believe to be important – a hallmark of our great company. As you may have seen, we were again named one of Fortune's Most Admired Companies and many aspects of our sustainability agenda factor into that recognition.

In closing, I want to thank our employees for living our values every day and for their enduring commitment to true shared value in our communities. Our board of directors has been keenly involved in the trajectory of our sustainability efforts for years and I thank them for their support of this important strategic initiative.

A handwritten signature in black ink that reads "Ilene S. Gordon". The signature is fluid and cursive, with the first letters of each word being capitalized and prominent.

Ilene S. Gordon
Chairman, President and Chief Executive Officer

People

There is nothing more important to us than the welfare of our people, our business associates and the communities in which we operate. We strive to continually improve our safety performance and develop strong social accountability practices around the world. We believe that promoting good community relationships is our corporate responsibility.

Promoting Safety and Health At Ingredion, safety is not only a core value, it is key to our sustainability agenda. When individuals are safe at work, it allows them to focus on other factors such as quality products, respect for others, the environment, and delivering shared value to those impacted by our business.

Our notable safety efforts continue to be reflected in our results. 2012 marked a record year in the reduction of our Total Recordable and Lost Time Incidence Rates. Still, we will continue to vigorously pursue our aspirational goal of zero injuries.

Demonstrating Our Social Responsibility An increasing number of companies are seeking greater transparency into the social accountability practices of their supply chains. Ingredion supports this effort, and in 2012 we centralized our social accountability reporting in Sedex, placing all manufacturing sites worldwide under a single registration. This was done to improve data quality, responsiveness, and convenience for our customers.

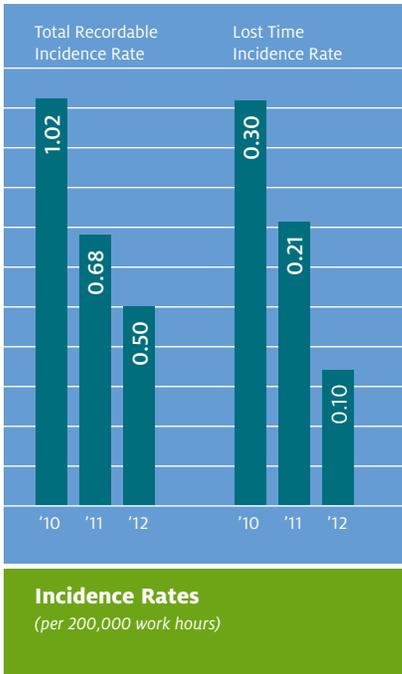
Ingredion also chose the Social Accountability 8000 standard as the guideline by which we will measure our socially responsible business practices. The Sedex process will be used internally as part of our worldwide continuous improvement efforts.

Engaging In Our Communities The communities in which Ingredion operates are of critical importance to our success as a business. Giving back to our communities – whether in the form of employment, economic growth or other social benefits – is part of Ingredion's fiber. In 2012, we continued our long history of giving back, with hundreds of community relations activities representing

thousands of volunteer hours. To better align these myriad efforts, in mid-2012 Ingredion adopted a theme of Health and Education for its community relations activities. To promote health across our global operations, Ingredion has engaged with the Global FoodBanking Network (GFN) to determine where our sites can collaborate with GFN's worldwide affiliates and identify opportunities for employee engagement while addressing the critical issue of combating hunger.

Supporting education is not only important in enriching others, but also in helping develop and attract talent to Ingredion. One example in 2012 includes the company support of Girls4Science, a Chicago-based nonprofit group dedicated to exposing young girls to science, technology, engineering and math. Additionally, Ingredion and other local companies donated funds to an initiative to help increase educational opportunities between the state of Illinois and Brazil, primarily through the offering of scholarships to students through the Science Without Borders program.

Listening to Our Employees Our employees are the main ingredient for a great company. In 2012, Ingredion developed Listen2012, an internal employee feedback survey. The vast majority of Ingredion employees worldwide responded, providing their views on various aspects of the company's operations and internal relations, citing areas of strength and pride and noting areas with room for improvement. Regarding sustainability, the majority of employees indicated that they are satisfied with our current efforts to be socially responsible. Ingredion will work in 2013 to build upon and respond to these survey results.



In 2012, Total Recordable Incidence Rate (TRIR) was reduced by 26% from 2011 and by 51% compared against 2010 results. Lost Time Incidence Rate (LTIR) was reduced by 53% from 2011 to 2012, and by 67% when compared against 2010.

Planet

As a good corporate neighbor, we recognize the importance of maintaining environmentally sound manufacturing practices. We work to continually improve the management systems that define our environmental stewardship across the globe, and we understand the value of engaging externally to benchmark ourselves against thought leaders and other key stakeholders.

Ingredion and the Environment Throughout our long history Ingredion has remained committed to the environment. This includes areas that are important to our customers and the communities in which we operate, such as water usage, carbon emissions, and waste. We know that maintaining excellent environmental practices is not only a necessity, it is good for business as well. Therefore, at Ingredion we continually seek to improve our efforts in this area, particularly as the scope of environmental stewardship across the planet continues to evolve. That is why in 2012 we engaged in various benchmarking activities, assessing a variety of inputs such as the needs of our customers and internationally recognized protocols. This activity helped us shape and enhance our efforts in 2012, and will continue to be part of the process that supports our future work.

Concurrent with our corporate focus on environmental sustainability, we continued to advance efforts in environmental stewardship at the site level as well. In 2012, Ingredion facilities engaged in numerous local environmental activities helping to benefit both the environment and our local communities. These activities were varied and included efforts such as members of our Baradero, Argentina facility providing environmental educational instruction at a local primary school; employees from our Incheon, South Korea and San Juan del Rio, Mexico facilities cleaning up the banks of local rivers; and employees from our Bridgewater, United States facility planting 7,000 trees to help support biodiversity by restoring local woodland areas. Our facilities around the world also engaged in numerous site-level activities in conjunction with World Water Day and Earth Day, helping to raise awareness around the importance the planet plays in our business and our daily lives.

Our current Environmental, Health and Safety Management System (EHSMS) – the comprehensive standards and guidelines that define the standards across our global operations – not only protect the environment, but also underlie our commitments to our stakeholders. Further, we believe in continuous improvement. In 2012, our internal Environmental, Health and Safety Council developed additional standards for inclusion in the EHSMS and a list of additional topics for potential standards to be developed in 2013 and beyond. We believe that the continued development of our EHSMS is critical to maintaining a strong foundation for our environmental sustainability efforts.

In addition to our internal systems, Ingredion facilities continue to pursue alignment with external management systems. At the end of 2012, 57 percent of our sites were certified to the ISO 14001 environmental management standard, our highest rate to date. Ingredion will continue to review our internal management systems and external standards, such as ISO 14001, to identify potential areas for further advancements.

Engaging with External Entities In addition to various customer collaborations on sustainability-related topics, Ingredion is continuing its engagement with the University of Cambridge as part of the Cambridge Natural Capital Leaders Platform. Recently this group explored possible long-term environmental aspects associated with growing corn and identified less obvious opportunities and risks in the value chain. Ingredion also collaborated with the Corn Refiners Association (CRA) and its member companies in the formation of a CRA sustainability subcommittee.



57 percent

ISO 14001 Certification

Manufacturing sites in 2012



Many Ingredion sites have chosen to go beyond our own high internal environmental, health and safety requirements and have pursued ISO 14001 standards. In 2012, we saw the number of sites achieving that certification increase to 57% of our global manufacturing operations.



Products

We are dedicated to producing high-quality ingredients and the relentless pursuit of product and process innovation. Our goal is to deliver value for our customers and our shareholders while incorporating sustainability considerations into our innovation pipeline. We collaborate with our agricultural suppliers to enhance the sustainability of our farm-grown raw materials.

Delivering Quality Products Maintaining high product quality is a top priority for Ingredion. We continuously challenge ourselves to improve on our internal standards and to maintain customer confidence in us as a supplier. In 2012, we launched an updated corporate Quality Management System Manual across our operations, elevating the quality requirements for our global operations.

We also collaborate on food safety across the industry through benchmarking with the Global Food Safety Initiative (GFSI), the highest global standards for food safety. In 2012 the number of our facilities achieving certification against a GFSI recognized food safety scheme increased over 100 percent, from 13 to 27. With 75 percent of our facilities certified to date, Ingredion is well underway toward achieving 100 percent certification around the world, further demonstrating our commitment to quality and being a supplier of choice to our customers.

Creating Innovative Solutions Innovation is one of our core values and we are resolute in pursuing it to create value for our customers. As public awareness fuels demand for more sustainable solutions, so do our customers. In turn, sustainability considerations play an important and increasing role in our innovation agenda. We collaborate with customers to identify their individual needs and work to help find unique solutions to fill those needs, like modified starches that enhance sustainability-related attributes of packaging material.

Focusing On Agricultural Sustainability Because the majority of our raw material supply comes from crops such as corn and tapioca, promoting agricultural sustainability is important to Ingredion as well as to many of our

customers. In 2012, we undertook two pilot studies to gather additional information on practices of the farmers who grow the raw materials we use. The data from these pilot studies – conducted with several direct corn suppliers in Brazil and the United States – will be used to help us assess the sustainability of those agricultural suppliers, as well as to measure their performance against the sustainable agriculture requirements of our customers. Working to promote the efficient growth of crops, when possible, in the areas we operate around the world is beneficial for both those farmers who supply us directly, as well as Ingredion’s long-term operations.

Assessing Supplier Sustainability In 2012, our procurement team implemented a new Supplier Performance Management Program. Closely aligned with our “Policies on Business Conduct”, the program is comprised of four main elements: the new Supplier Code of Conduct, supplier diversity, supplier qualification, and supplier segmentation and performance management. A new supplier assessment process has been developed, and a supplier performance management program was pilot tested in preparation for rollout in 2013.

The sustainability efforts of our procurement team extend beyond raw material purchases to include services as well. Our new Travel Security Program has enhanced the safety and services for employees traveling on company business. Likewise, the Fleet Management Program launched in the United States and Canada established safety and sustainability criteria for company-provided vehicles. This work and more will help Ingredion improve our business and communicate to our suppliers the importance of sustainability to our business.



Maintaining high standards of quality is important to Ingredion as well as its customers worldwide. For this reason, we are pursuing certification of all of our manufacturing sites under GFSI. With over a 100% increase in site certifications from 2011 to 2012, we are making outstanding progress in this area.

75 percent

Facilities Certified

Against GFSI recognized food-safety standards



Prosperity

We promote the prosperity of our people, customers and local communities through ethical business practices underpinned by our robust governance requirements. As a corporation and as individuals, we are committed to philanthropy and operational excellence, making a difference in those places where we do business around the world.

Giving Back Through Philanthropy Helping people in need and enhancing prosperity in the communities where we operate are important to Ingredion. Overall, charitable contribution within Ingredion increased 20 percent from 2011. Not only does the company donate to various charitable organizations, we also encourage our employees to contribute personally as well. The Ingredion Give2012 program encouraged U.S. employee giving by matching donations to two charitable organizations – Feeding America and the United Way.

Ingredion sites made numerous donations in 2012, including helping to provide free-of-charge medical services in Pakistan, disaster relief funds to help rebuild flood-damaged schools in Thailand, and monetary support to buy computers for a local library in Colombia. These are just a few examples of how our sites help bring prosperity to our communities.

Harnessing Continuous Improvement Ingredion's Operational Excellence program focuses on standardizing select processes around the world, and then working to improve those processes. We have initiated a multi-year continuous-improvement process. Lean Six Sigma training and processes are a key part of our strategy. Ingredion's operations have a rich history of continuous improvement, but we are taking our program to the next level with more central coordination and global focus. 2012 was a strong year for our commitment to Continuous Improvement, with hundreds of employees globally trained in Lean Six Sigma tools, methodologies, or as champions of the program. In 2013 we will continue the training across multiple regions, and with an increased focus on business functions outside of manufacturing

operations. There is a strong connection between our continuous improvement efforts and our sustainability program, with many of the projects also resulting in environmental sustainability gains such as energy reduction, waste reduction, maximizing supply usage, effluent reduction, and water usage reduction.

Honoring Employee Sustainability In 2012, Ingredion unveiled its first ever CEO Awards to honor those employees who exemplified excellence in six key areas – business, innovation, leadership excellence, quality, safety, and sustainability. The inaugural winner for sustainability went to an employee in Thailand who collaborated with industry, government and academic leaders in the country to identify a natural solution to help combat a harmful bug known to wipe out a significant amount of tapioca crops in the country. This effort greatly reduced the impact these pests had on the tapioca crop in years past.

In 2013, an additional category for process excellence was added to the CEO Awards, helping to further promote the personal and collaborative innovation that makes our company great.

Maintaining Responsible Governance Conducting our business in a way that is both ethical and responsible is part of Ingredion's core values, and regular employee training is essential to our commitment. Review of our "Policies on Business Conduct" is a key component of our employee orientation and refresher courses. In 2012, business ethics training was conducted for employees across the globe, to help them understand the importance of complying with our policies.



20 percent
**Increase in Charitable and
Community Contribution**
Dollars donated by Ingredion from 2011 to 2012



Continuous Improvement, whether it be in the way we operate our manufacturing facilities or how we support the communities in which we operate, is critical to Ingredion's success as a company.

Give2012

Ingredion's Charitable Contribution Program



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